LEADERSHIP INFLUENCE

WHAT THE HIGHEST PERFORMING S&H PROFESSIONALS HAVE IN COMMON





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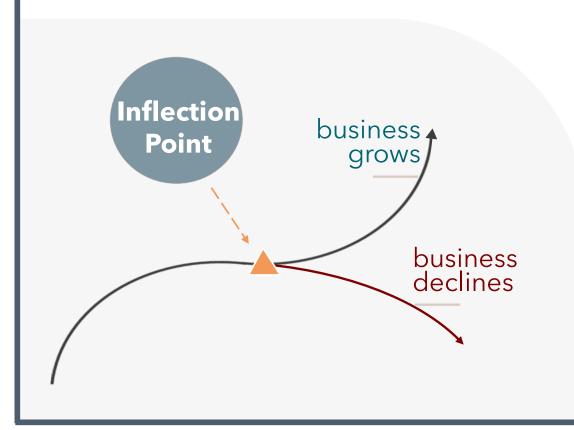
PURPOSE:

1) IDENTIFY THE **ATTRIBUTES** OF TODAY'S HIGHEST PERFORMING HSE PROFESSIONALS

2) TAKE HSE LEADERSHIP FROM THE TOP SHELF AND PLACE IT AT **EYE LEVEL**

3) IDENTIFY KEY FUTURE S&H TRENDS

WHY DOES THIS MATTER?





--Only the Paranoid Survive by Andy Grove



A (healthy) Obsession with Preventing FSI/SIF



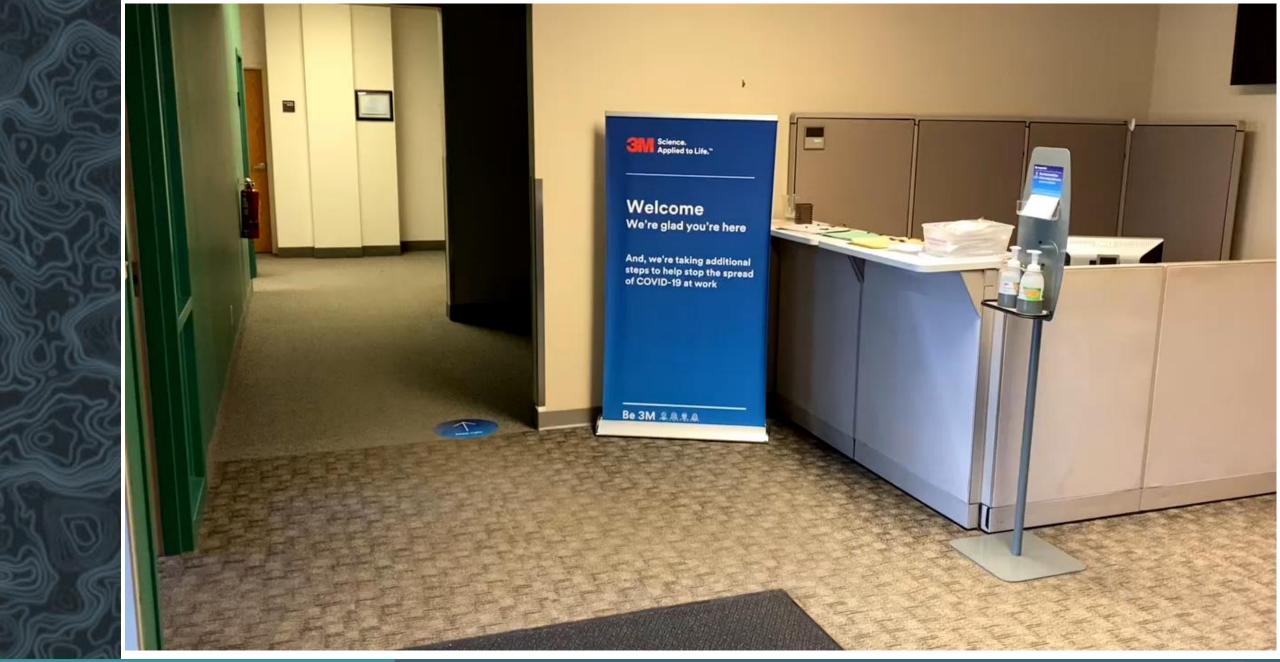




- A (healthy) Obsession with Preventing FSI/SIF
- Accelerated Adoption of Mobile Technology











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- Accelerated Adoption of Mobile Technology
- Employee Well-Being | Total Worker Health







FORTUNE CEO'S GREATEST CHALLENGES DURING THE COVID-19 PANDEMIC

In what area has your company struggled most during the crisis?

CUSTOMER ENGAGEMENT LOCKDOWN

Source: Fortune/Deloitte CEO Survey, October 2020. Deloitte Insights | deloitte.com/insights





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- Lean | Distributed | Asynchronous Work Teams







RETURNING TO THE OFFICE

Employees prefer to work:







Remote-only concerns:

28% — Weaker coworker relationships

26% — Decreased productivity while at home

20% — Fewer career advancement opportunities

Return-to-office wish list:

- 1. Ability to set preferred work hours
- 2. Personal office space
- 3. Commuting expenses
- 4. Relaxed dress code
- 5. Employer-provided childcare





1 in 3 professionals currently working from home would look for a new job if required to return to the office.



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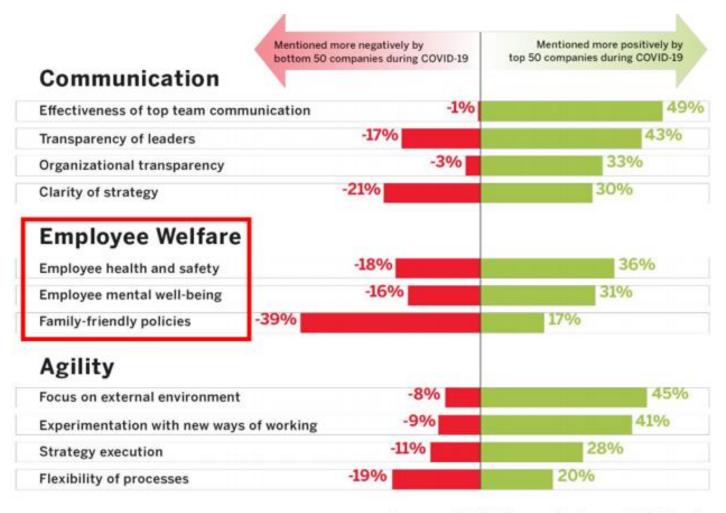
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- HSE as a Core Business Value







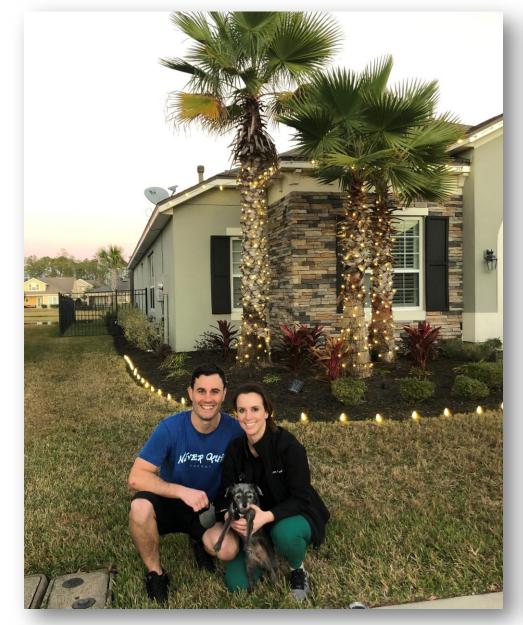
HSE AS A CORE BUSINESS VALUE



Source: MIT Sloan Culture 500 Study











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FUTURE TRENDS HSE RESEARCH: NOTES





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